

### Aim 6 An environment where new and existing businesses thrive

To encourage sustainable economic development, including a thriving and sustainable tourist and visitor economy, as well as improving educational achievement and career opportunities for young people, which increases employment opportunities for local people.

# Corporate objective 6.1 Supporting business enterprise and attracting investment

Achieving the best possible outcome for businesses and residents of the district by encouraging sustainable commercial and economic development. Generating long term financial benefits and increasing employment opportunities for local people.

# Operational objective 6.1.1 Implement Economic Development Strategy RAG Description Progress Due date Expected outcome Scrutiny Manager Implement Economic Development Strategy 25% 31-Mar-2019 Action On Target NSC Local Strategic Partnership Manager (NSP01) 31-Aug-2018 Q1 - Data collection is underway. Outline Delivery Plan has been approved by AMED. (Cabinet Committee) On target for production of strategy by February 2019. Strategy by February 2019.

0	Operational objective 6.1.2 Prepare St John's Road redevelopment site, Epping							
RAG         Description         Progress         Due date         Expected outcome         Scrutiny         Manager								
	Prepare St John's Road redevelopment site, Epping	25%	31-Mar-2019	Action On Target	NSC	Acting Chief Executive		
06-Jul-2018 Q1 – After a protracted period of discussion between Frontier Estates and Epping Town Council with regard to the Town Council replacement facilities, the tri-partite contract was due to be entered into in early June, preparing the way for the preparation and submission planning application for the site. The application will be for a mixed use scheme in accordance with the Design and Development Brief prepared.						nd submission of the		

Projects & programmes P114 St John's Road Development							
RAG         Description         Progress         Due date         Stage         Scrutiny         Manager					Manager		
To facilitate the progress of the St Johns Road redevelopment	92%	31-Mar-2018	Implement	NSC	Acting Chief Executive		

Stronger places

scheme to construct a mixed use scheme, and involving the purchase of land from Essex County Council, the demolition of various existing buildings and the relocation of the Council's Housing Repairs team.			
18-May-2018 Project manager to provided update on final actions.			

# Corporate objective 6.2 People develop skills to maximise their employment potential

Improving educational achievement, with fewer young people not in education, employment or training. Building opportunities for young people to progress their careers through our apprenticeship scheme – recognising and rewarding excellence.

## Operational objective 6.2.1 Deliver Council apprenticeships scheme

RA	G Description	Progress	Due date	Expected outcome	Scrutiny	Manager
	Deliver Council apprenticeships scheme	25%	31-Mar-2019	Action On Target	RSC	Learning & Development Manager (RHR02)

04-Jul-2018 Q1 - Apprentices are in their second 6 month work placements, they are 80% complete on their qualifications, all 9 have passed their first year with us and will be offered a second year plus a further apprenticeship qualification. Apprentices also successfully supported delivery of Crucial Crew where they developed and delivered a scenario based on Drugs Awareness.

### Corporate objective 6.3 Promoting retail, tourism and the visitor economy

A thriving sustainable tourism and visitor economy which seizes the opportunities of our towns and countryside, history and heritage, and enhances our businesses, communities and environment.

# Operational objective 6.3.1 Implement Tourism and Visitor Economy Strategy Progress Due date Expected outcome Scrutiny Manager Implement Tourism and Visitor Economy Strategy 25% 31-Mar-2019 Action On Target NSC Acting Chief Executive 06-Jul-2018 Q1 - District Tourism Strategy has been agreed by the Epping Forest Tourism and Visitor Board. Discussions with neighbouring authorities in relation to a joined strategy to take place. Implement Tourism Action On Target NSC Acting Chief Executive

Performance indicator M6.1 Adoption of an Economic Development St	trategy.			
This indicator aims to ensure that a new Economic Development Strategy is	Is year-end target likely to be achieved	1?	Live from	Scrutiny
adopted by the Council.	Yes		2018	NSC
Manager	Good performance	Corporate or Partnershi	p indicator	Annual trend
Local Strategic Partnership Manager (NSP01)	Aim to Maximise	Partnership		?
Trend chart	Comments			
This is a Yes / No indicator, i.e. it shows whether an event has taken place - Yes or No.	- Corrective action			

2018/19					
Target	Value	Status			
Yes					

Performance indicator M6.2 Number of new jobs				
The indicator is intended to measure the number of new employee jobs	Is year-end target likely to be achieved	Live from	Scrutiny	
available in the District.	🛆 Uncertain		2018	NSC
Manager	Good performance	Corporate or Partnershi	p indicator	Annual trend
Local Strategic Partnership Manager (NSP01)	Aim to Maximise	Partnership		
Trend chart	Comments			
50,000 -	16-Aug-2018 The most recent d			
45,000 -	24/01/18 for the release of 2016 data. The next data release is expected in January 2019 for 2017 data. Therefore this indicator will be reported annually			
40,000 - at quarter 4.				-u annually
35,000 -	08-Aug-2018 Data for 2017/18 is not available yet from NOMIS - (Calendar			
30,000 -	year)			
25,000 -	Corrective action			
20,000 -	Labour and employment data is Progress will be reported when the second	•	nually around	end Q3.
15,000 -				
10,000 -				
5,000 -				
o	-			
20 <sup>1110</sup> 20 <sup>10119</sup>				
Years - Target (Years)				

2018/19						
Target	Value	Status				
52,015		?				

Performance indicator M6.3 Increase of Business Rates Tax Base				
To develop the business rates base within the District by encouraging	Is year-end target likely to be achieved?	Live from	Scrutiny	
businesses to be created, expanded or enter the District and which results in new rating assessments and thereby increasing the overall rateable value for the District.				RSC
Manager	Good performance	Corporate or Partnership	o indicator	Annual trend
Director of Communities (CDR01)	Aim to Maximise	Corporate		?
Trend chart	Comments			
£90,000,000 -	31-Aug-2018 To use 2017/18 as	baseline with 1% inc	rease for 201	8/19
	Corrective action			
£80,000,000 - Please note this is a year end 2019 measure				
£70,000,000 -				
£60,000,000 -				
£50,000,000 - £96,000,000				
£40,000,000 -				
£30,000,000 -				
£20,000,000 -				
£10,000,000 -				
£0	-			
20 <sup>17119</sup> 20 <sup>18119</sup>				
🔳 Years 📲 Target (Years)				

2018/19						
Target	Value	Status				
£97,000,000						

🧭 F	Performance indicator	M6.4 Number of apprenticeships within the org	anisatior	1			
District demon	to maximise their estrate that it has ac	the Council's objective to help young people in the employment potential. The Council needs to tively considered apprenticeships, either for new er development for existing staff.	Is year-ei	nd target likely to be achieved Yes	>	Live from 2018	Scrutiny RSC
Managei	Manager			formance	Corporate or Partnershi	o indicator	Annual trend
Assistant Director - Human Resources (RHR01)			Aim to N	Maximise	Corporate		
Trend ch	nart		Commen	ts			
15 -			Corrective	e action			
13 -							
10 -							
8 -	15						
5 -							
3 -							
0 1	DUIS	78 <sup>18</sup> 119					
		🔲 Years 🗕 Target (Years)					

2018/19						
Target	Value	Status				
14						

Performance indicator M6.5 Visits to the Council's 'Visit Epping For	est' website					
This indicator will measure an increase in total number of visits to the	Is year-end target likely to be ac	Live from	Scrutiny			
Council's 'Visit Epping Forest' website.	🕨 Yes	2018	NSC			
Manager	Good performance	Corporate or Partnershi	Annual trend			
Local Strategic Partnership Manager (NSP01)	Aim to Maximise	Partnership	Partnership			
Trend chart	Comments					
80,000 - 70,000 -	20-Jul-2018 The increased figure for Visitors to the Website is due to the improvements completed on the Website and user penetration (Analytics attached).					
60,000 50,000 40,000 30,000 20,000 10,000 23,809 0 10,000 0 10,000	Corrective action					
atantine at 2011 and an and a 2011 at 2010						
🔲 Quarters 📲 Target (Quarters)						

Q1 2018/19			Q2 2018/19		Q3 2018/19			Q4 2018/19			
Target	Value	Status	Target	Value	Status	Target	Value	Status	Target	Value	Status
24,744	41,629		47,184			62,933			78,536		